

PRACTICE AREAS

- Electronic Health Record Technology
- Health Care

EDUCATION

- Middlebury College, 1978
- B.A., Duke University, 1979
- J.D., Vanderbilt University, 1984

BAR & COURT ADMISSIONS

- Massachusetts, 1985
- North Carolina, 1997

CAROL EWALD BOWEN



MEMBER

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For over 20 years – including eight years as in-house counsel for a large national health care company – Carol Bowen has focused exclusively on representation of health care providers and other stakeholders in the health care industry.

Her legal knowledge, coupled with a practical and responsive approach, helps clients achieve their business goals within the complex health law framework.

Ms. Bowen's clients include major health care companies, hospitals, physician groups, entrepreneurial health care businesses and national lenders within the industry.

Representative services to these clients include:

- Joint ventures among large physician groups, hospitals, and other sophisticated health care providers
- Electronic health records issues, including negotiation of EHR vendor agreements, compliance with meaningful use criteria and Stimulus Act incentives requirements
- Transactional matters, including acquisitions and financings
- Regulatory compliance, including Federal fraud and abuse laws, Stark laws and similar state law issues
- HIPAA compliance
- Medicare, Medicaid and third-party payor reimbursement
- Medical- staff bylaws and peer review
- Patient care and risk management
- Development of compliance plans

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- Clinical research issues, including negotiation and drafting of clinical trial agreements for hospitals and physician groups, Medicare reimbursement, informed consent and the use and disclosure of information for research purposes.

Ms. Bowen leads the Firm's Health Law practice in the Charlotte office. She is a frequent speaker for client and industry groups on health care issues and has served as an editorial consultant to several health care publications.

OF NOTE

- Selected for inclusion to the *North Carolina Super Lawyers* list in 2009 - 2012. Her primary area of practice is Health Care.
- Selected for inclusion to the 2011 Top 50 Women North Carolina Supers Lawyers, which is included in the *North Carolina Super Lawyers* magazine.
- American Bar Association Health Law Section- Member and Vice Chair, Membership, 2010-2011
- Participant, American Health Lawyers Association Masters Program, "Improving Quality and Bonding with Physicians: A Health System Case Study," May 2009
- Served on the Health Law Section Council of the North Carolina Bar Association from 1999 to 2002
- Speaker, "Update on Long Term Care Hospitals from the Provider and Government Perspective," Washington Healthcare Summit, American Bar Association, Health Law Section, November 2003
- Speaker, "Recognizing Pitfalls in Clinical Research from the Physician and Hospital Perspective," Current Issues in Health Law, North Carolina Bar Association Health Law Section Annual Meeting, April 2002
- Program Planner, "New Developments in Health Law," North Carolina Bar Association Health Law Section Annual Meeting, April 2001
- Co-author of "Phase I of Final Stark II Regulations: Bright Lines for Providers?" Health Care Fraud and Abuse Newsletter, February 2001
- Program Planner, "What's Hot in Health Law?" North Carolina Bar Association Health Law Section Annual Meeting, April 2000

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PROFESSIONAL AFFILIATIONS

- American Health Lawyers Association
- American Bar Association: Business Law Section, Health Law Section
- North Carolina Bar Association: Health Law Section